# **Return of Organization Exempt From Income Tax**

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

	01 11	IC ZUZ	Calelidar year, Or tax year begin	ining 077	01, 2020,	and end	my	I m		, 20 21							
В	Chack If a	ipplicable:	C Name of organization					D Employer ide	munication	i number							
	Addr		YWCA GREENWICH, CONNE					06 0646									
	chan	iĝe nos	Doing Business As YWCA GREENW					06-0646									
<u> </u>	Nam	e change	Number and street (or P.O. box if mail is		s)   F	Room/suite	<del>)</del>	E Telephone number									
L	Initia	i) return	259 EAST PUTNAM AVENU			····		(203) 869-6501									
	<del></del> -₹	ninated	City or town, state or province, country, a	and ZIP or foreign postal code				C C									
_	retur		GREENWICH, CT 06830	***************************************				<b>G</b> Gross receipts \$ 18,946,228									
L	Appil	ication ling	F Name and address of principal officer:	MARY LEE KIEF				H(a) is this a grou		Yes	X No						
			259 EAST PUTNAM AVENU	E, GREENWICH, C	r 06830			H(b) Are all subord	nates included?	Yes	No						
<u>l</u>		kempt sta	1 - 1 - 1 - 1 - 1	) 🚄 (insert no.)	4947(a)(1) o	r   E	527	If "No," attac	h a list. (see	instructions)							
J			WWW.YWCAGREENWICH.ORG					H(c) Group exemp									
K	Form ant I		ization: X Corporation Trust mmary	Association Other		L Year	of forma	tion: 1919 <b>M</b>	State of leg	gal domicile:	CT						
			describe the organization's mission o	r most significant activities	· YWCA G	REENWI	CH IS	DEDICATE	D TO								
ø		ELI	MINATING RACISM, EMPOWER	RING WOMEN AND E	ROMOTIN	G PEAC	E. JU	STICE,									
anc			EDOM AND DIGNITY FOR ALI														
ern	2		this box large if the organization d		s or disposed	of more t	han 25%	of its net assets	 :								
ò	3		er of voting members of the governing	•	•				3		35.						
ઍ	4	Numb	er of independent voting members of t	he governing body (Part \	/L.line 1h)			• • • • • • •	4		35.						
ties	5		number of individuals employed in cale						5		153.						
Activities & Governance	6		number of volunteers (estimate if necess						6		120.						
Ac	7a		unrelated business revenue from Part V		<i>.</i>				7a		0.						
			related business taxable income from						7b		<del></del> 0.						
	<del> =</del>							Prior Year	12	Current Ye	ar						
_	8	Contri	butions and grants (Part VIII, line 1h)					3,547,75	7.	7,886	,371.						
nue	9	Progra	am service revenue (Part VIII, line 2g)		COPY	FOR		2,620,67		2,078							
Revenue	10	Invest	ment income (Part VIII, column (A), line	es 3, 4, and 7d)	PUBLIC INS	SPECTION	<b>√</b>	205,96		1,320							
ď	11		revenue (Part VIII, column (A), lines 5,		L		<i>-</i>	-44,62			789.						
	12		evenue - add lines 8 through 11 (must					6,329,77		11,125							
	13		s and similar amounts paid (Part IX, colu					180,91			,763.						
	14		its paid to or for members (Part IX, colu					·	0.		· 0.						
to.	4-		es, other compensation, employee bene		4,334,91	0.	4,098	,384.									
Expenses	16a					0.		<del>.</del> 0.									
per.	b	Total f	sional fundraising fees (Part IX, column undraising expenses (Part IX, column (I	O), line 25) ►	556,600.	• • • •	•										
ω	17	Other	expenses (Part IX, column (A), lines 11	a-11d. 11f-24e)			·	2,426,20	6.	2,387	,146.						
	18		expenses. Add lines 13-17 (must equal					6,942,02	9.	6,641	,293.						
	19		ue less expenses. Subtract line 18 from					-612,25		4,484	,429.						
20.0	20 21 22							ning of Current Y	ear	End of Yea	r						
Fanc	20	Total a	assets (Part X, line 16)					16,222,46	2.	21,964	,680.						
Ass	21		iabilities (Part X, line 26)				•	1,838,46		2,128	,644.						
Š	22		sets or fund balances. Subtract line 21					14,383,99	4.	19,836	,036.						
Pa	rt II		nature Block														
Un	der pe	nalties o	f perjury, I declare that I have examined thi	s retum, including accompa	nying schedule	es and stat	ements, a	and to the best of	my knowl	edge and be	lief, it is						
true	e, corre	ect, and o	complete. Declaration of preparer (other than	officer) is based on all inforr	nation of which	n preparer	has any ki	nowledge.									
Sig		7 3	Signature of officer		***************************************			Date									
He	re																
			Type or print name and title														
		Print/1	Type preparer's name	Preparer's signature		Date		Check	if PTIN								
Paid		AARO	ON SHAPIRO		self-employed P01333816												
	parer	Firm's	name > BKD, LLP			•		Firm's EIN > 44-0160260									
use	Only		address > 1155 AVENUE OF THE AMER:		Phone no. 212.867.4000												
May	the I		cuss this return with the preparer show						>	Yes	No						
For	Pape	rwork f	Reduction Act Notice, see the separat	e instructions.						Form 990	(2020)						

Form	990 (2020) F	Page
Pa	rt III Statement of Program Service Accomplishments	_
	Check if Schedule O contains a response or note to any line in this Part III	Х
	Briefly describe the organization's mission:	
	TO EMPOWER WOMEN AND GIRLS AND PROMOTE INCLUSION AND DIGNITY FOR ALL	
	IN OUR COMMUNITY. THROUGH LEADERSHIP, INNOVATIVE PROGRAMS, SERVICES	
	AND EDUCATIONAL OPPORTUNITIES, YWCA GREENWICH IS A DRIVING FORCE	
	FOR A HEALTHIER, SAFER AND MORE EQUITABLE COMMUNITY.	
1	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	No
	f "Yes," describe these new services on Schedule O.	
;	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	No
4 i	f "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measure expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to o he total expenses, and revenue, if any, for each program service reported.	
,	Code: (Code: (Code: 1,949,459) including grants of \$ 133,970. (Revenue \$ 1,117,848. ) CHILDHOOD EDUCATION PROGRAMS: YWCA GREENWICH CHILDHOOD EDUCATION	
-	PROGRAMS PROVIDE BOYS AND GIRLS AGES 15 MONTHS TO PRETEEN WITH	
_	HIGH-QUALITY PRESCHOOL, AFTER-SCHOOL, SCHOOL-VACATION AND SUMMER	
_	CAMP PROGRAMS, WHICH ARE LICENSED BY THE CONNECTICUT OFFICE OF	
_	CARLY CHILDHOOD AND COMPLY WITH ALL REGULATION STANDARDS FOR	
	HEALTH AND SAFETY. EXPERIENCED, CERTIFIED TEACHERS AND COUNSELORS	-
	PROVIDE EDUCATIONAL PLATFORMS ON WHICH TO BUILD KNOWLEDGE, AS WELL	
_	AS GROW SOCIAL, EMOTIONAL AND PHYSICAL VITALITY. IN ADDITION TO	
	STATE-OF-THE-ART SCIENCE, TECHNOLOGY, ENGINEERING, ART AND	
	MATHEMATICS (S.T.E.A.M.) CLASSROOM, CHILDREN MAY PARTICIPATE IN	
-	WIMMING, GYMNASTICS, INSTRUCTIONAL SPANISH, YOGA AND MUSIC.	
-	THE THOU I CAN THE THOU I CAN THE TOTAL THE TOTAL TOTA	
Ī	Code:)(Expenses \$1,140,760. including grants of \$575)(Revenue \$11,185)  DOMESTIC ABUSE SERVICES: YWCA GREENWICH IS THE ONLY STATE DESIGNATE	
_	AND ACCREDITED PROVIDER OF DOMESTIC ABUSE SERVICES IN GREENWICH,	
_	ITH STAFF WHO ARE LICENSED TO PROVIDE A VARIETY OF VICTIM	
_	ERVICES. DOMESTIC VIOLENCE IS THE NUMBER ONE VIOLENT CRIME AND	
_	ECOND MOST INVESTIGATED CRIME IN GREENWICH. YWCA GREENWICH	
_	PROVIDES ITS SERVICES FREE OF CHARGE TO VICTIMS PARTICIPATING IN	
_	OUR PROGRAMS. SERVICES INCLUDE 24/7 HOTLINES, CRISIS INTERVENTION,	····
_	ROUP AND INDIVIDUAL COUNSELING, EMERGENCY SHELTER, CIVIL AND	
9	RIMINAL COURT ADVOCACY, AND MORE. EDUCATION, PROFESSIONAL	
1	RAINING, COMMUNITY AWARENESS AND PREVENTION PROGRAMS ARE ALSO	
C	RITICAL COMPONENTS OF OUR PROGRAM.	
	Code: (Expenses \$ 966,792. including grants of \$ 5,696. ) (Revenue \$ 599,655. )	
	QUATICS PROGRAMS: YWCA GREENWICH AQUATICS PROGRAMS ARE FOR ALL	
	GES - FROM SIX MONTHS THROUGH SENIORS - WHERE PARTICIPANTS ARE	
Ī	AUGHT WATER SAFETY, SKILL DEVELOPMENT, TECHNIQUE AND	
ō	COORDINATION, WHILE IMPROVING PHYSICAL FITNESS. THERAPEUTIC	
ō	LASSES FOR ARTHRITIS PATIENTS HELP INCREASE RANGE OF MOTION AND	
Ē	ESTORE STRENGTH. THE YWCA OFFERS THE HIGHEST QUALITY INDIVIDUAL,	
ē	ROUP AND TEAM INSTRUCTION. YWCA GREENWICH RUNS THE HIGHLY	
ō	OMPETITIVE DOLPHINS SWIM TEAM, DESIGNATED BY USA SWIMMING AS A	
5	ILVER LEVEL CLUB IN 2018, 2019, 2020 AND 2021. THIS NATIONAL	
	ECOGNITION IS AWARDED TO ONLY THE TOP 100 CLUBS IN THE USA.	
_		
-		
id (	Other program services (Describe on Schedule O.) ATTACHMENT 1	
	Expenses \$ 1,011,490. including grants of \$ 15,522. ) (Revenue \$ 349,732. )	
	otal program service expenses > 5.068.501	

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#### Part IV **Checklist of Required Schedules** No Yes 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Х Х 2 Is the organization required to complete Schedule B, Schedule of Contributors See instructions? . . . . . . . . 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Х 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Х Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, Х assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Х 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, Х the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . . . . . . 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," 8 Х Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or Х 9 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments Х 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," Х complete Schedule D, Part VI 11a b Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more Х 11b c Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more Х 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets Х 11d Х e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . . . 11e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Х the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . . 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Х 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If Х "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Х Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. . . . . . . . . 13 Х 14a Did the organization maintain an office, employees, or agents outside of the United States?........ 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . 14b Х 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Х 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 Х 16 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Х 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Х 19 Х 20 a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . . . . . . . . . . . . . . 20a b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . . 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Х domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . . . . 21

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Par	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		х	ĺ
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		
23	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
		24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			v
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these	27		x
20	persons? If "Yes," complete Schedule L, Part III	Zi		<u> </u>
28	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
-	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	-	X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	256		
~~	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	************	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
27	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	31		
30	19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	Х	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 .			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		
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Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 153			1
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			İ
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			İ
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		İ	
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	<b></b>
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			İ
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
40	· · · · · · · · · · · · · · · · · · ·	12a		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	iza		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		
а	Is the organization licensed to issue qualified health plans in more than one state?	134		
	Note: See the instructions for additional information the organization must report on Schedule O.			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O · · · · · ·	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
IJ	excess parachute payment(s) during the year?	15		х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"

Part VI

	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI	See in	struc	tions.
Sect	tion A. Governing Body and Management	<del></del>		استسا
<u>500.</u>	torry a Goronning 2003 and management		Yes	No
	Enter the number of voting members of the governing body at the end of the tax year  If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  Enter the number of voting members included on line 1s, shows who are independent.			
b	Enter the number of voting members included on line 1a, above, who are independent	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
ŭ	the year by the following:			
а	The governing body?	8a	X	
	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
•	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Х
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	_X	
b	Other officers or key employees of the organization	15b	_X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Secti	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ CT,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-1 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  X Own website	•		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of and financial statements available to the public during the tax year.		est p	olicy,
20	State the name, address, and telephone number of the person who possesses the organization's books and record John STACK, CFO 259 EAST PUTNAM AVENUE GREENWICH, CT 06830 203-869-6501	s 🕨		

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - · List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- · List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for	box, office	(C) Position (do not check more box, unless person officer and a direct (individual condine)				an	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	er	Key employee	Highest compensated employee	er			related organizations
(1)MARY LEE KIERNAN	40.00									
PRESIDENT & CEO	0.			Х				286,500.	0.	26,777.
(2) JOHN STACK	40.00									
CHIEF FINANCIAL OFFICER	0.			Х				174,150.	0.	12,487.
(3)KATHLEEN SEIDEN	40.00									
CHIEF ADVANCEMENT OFFICER	0.			Χ				149,900.	0.	21,947.
(4)GERI SMILES	40.00									
DIRECTOR EARLY CHILDHOOD EDU.	0.					Х		106,150.	0.	11,955.
(5) ANNE JUGE	1.00									
CHAIR	0.	Х		Х				0.	0.	0.
(6) TERRY LAMANTIA CATALDO	1.00									
VICE CHAIR	0.	Х		Х				0.	0.	0.
(7) NISHA HURST	1.00									
TREASURER - ELECT	0.	Х		Х				0.	0.	0.
(8) SHANNON PUJADAS	1.00									
TREASURER	0.	Х		Х				0.	0.	0.
(9) DEBORAH HODYS	1.00									
SECRETARY	0.	X		Х				0.	0.	0.
(10) JANE BATKIN	1.00									
V.C., DOMESTIC ABUSE SERVICES	0.	X		Х				0.	0.	0.
(11) PAMELA FRAME	1.00									
CHAIR, GOVERNANCE COMMITTEE	0.	Х		Х				0.	0.	0.
(12) CONNIE ANNE HARRIS	1.00									
VICE CHAIR, DEVELOPMENT	0.	Х		Х				0.	0.	0.
(13) LAUREN WALSH	1.00									
V.C., PROGRAMS AND MEMBERSHIP	0.	Х		Х				0.	0.	0.
(14) PEPPER L. ANDERSON	1.00									
DIRECTOR	0.	Х						0.	0.	0.

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Name and title	Average hours per week (list any hours for	box.	unies er and	Pos heck ss pe	erson direct	e than c is both tor/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation t related organization	s	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MI	SC)	from the organization and related organizations
15) ELIZABETH ANGELONE DIRECTOR	1.00	Х						0		0.	
16) NISHA ARORA DIRECTOR	1.00	x					***************************************	0		0.	
17) BARBARA CARR	1.00										
DIRECTOR 18) JENNIFER STAROBIN DAVIDSON	1.00	X			<u> </u>			0		0.	***************************************
DIRECTOR 19) MANON DEFELICE	1.00	Х			<u> </u>			0		0.	·····
DIRECTOR 20) SABRINA FORSYTHE	1.00	X						0 .		0.	
DIRECTOR 21) PRABHJOT GREWAL	1.00	Х						0 .		0.	
DIRECTOR 22) ANNE ISLAN	0. 1.00	Х						0 .		0.	
DIRECTOR	0.	Х						0.		0.	
23) CYNTHIA LEAMAN DIRECTOR	1.00	х						0.		0.	
24) SUSAN REYNOLDS LEHMAN DIRECTOR	1.00	х						0.		0.	
25) CECILIA LIEBERMAN DIRECTOR	1.00	Х						0.		0.	
1b Sub-total	Section A						<b>▶</b>	716,700. 0. 716,700.		0.	73,166 73,166
<ul> <li>d Total (add lines 1b and 1c)</li> <li>2 Total number of individuals (including but no reportable compensation from the organization</li> <li>3 Did the organization list any former officemployee on line 1a? If "Yes," complete Scheen</li> </ul>	t limited to to to to to to to to to to to to to	nose	liste ! tru	d al	e,	e) who	emp	ceived more than	t compensate		Yes No
4 For any individual listed on line 1a, is the organization and related organizations g individual	reater than	\$15 	0,0	00? • •	if	"Yes	," (	complete Schedu	le J for suc	h •	4 X
5 Did any person listed on line 1a receive o for services rendered to the organization? If "											5 X
Section B. Independent Contractors     Complete this table for your five highest concompensation from the organization. Report year.											s tax
(A) Name and business ac	ldress							(B) Description of se	rvices	Cor	(C) mpensation
ATTACHMENT 2								,			

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Page	-

Part VII Section A. Officers, Directors, Tru		y En	ıplo			and l	Hig		ed Emplo	yees (	continued)
(A) Name and title	Average hours per week (list any hours for	box,	unles r and	Pos heck ss pe	rson	than o	an tee)	(D) Reportable compensation from the	(E) Reporta compensation relate organizat	table ition from ted ations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099	-MISC)	from the organization and related organizations
26) SHELLY TRETTER LYNCH DIRECTOR	1.00	Х						0.		0.	
27) JOSEPHINE MAGLIOCCO DIRECTOR	1.00	Х						0.		0.	
28) ROMELLE JONES MALONEY DIRECTOR	1.00	Х						0.		0.	
29) PEGGY MARTINO DIRECTOR	1.00	х						0.		0.	
30) ABBY MEISELMAN DIRECTOR	1.00	Х						0.		0.	
31) KATE FIELDS OSMAN DIRECTOR	1.00	х						0.		0.	
32) CHERYL PLUMMER DIRECTOR	1.00	Х						0.		0.	
33) PILAR S. RAMOS DIRECTOR	1.00	Х						0.		0.	
34) TARA RESTIERI DIRECTOR	1.00	Х						0.		0.	
35) NATALIA ROBREDO DIRECTOR	1.00	Х						0.		0.	
36) ANDREA C. SISCA DIRECTOR	1.00 0.	Х						0.		0.	
to Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not lines)	limited to the	· · ·					► re	0.	\$100,000	0. of	
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Scheduler.	er, directo										Yes No
<ul> <li>4 For any individual listed on line 1a, is the sorganization and related organizations green individual</li></ul>	eater than	\$15 	0,00	00?	lf • •	"Yes	s," (	complete Schedu	le J for .	such	4 X
for services rendered to the organization? If "Yes											5 X
Complete this table for your five highest com- compensation from the organization. Report c year.											
<b>(A)</b> Name and business add	ress							(B) Description of se	rvices		(C) Compensation
											-
Mary .											
Total number of independent contractors (in more than \$100,000 in compensation from the contractors)				itec	i to	thos	e li	sted above) who	received		

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_		0
Pag	е	Q

Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any hours for	(do l box, office	not cl unles	Pos heck ss pe	c) sition more erson lirect	e than c is both or/trust	ne an ee)	(D) Reportable compensation from the	(E) Report compensat relate organiza	able ion from ed ations	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099	9-MISC)	organization and related organizations
37) NATALIE STEIN DIRECTOR	1.00	Х						0.		0.	
38) KIMBERLY OWENS WISE	1.00		ļ								
DIRECTOR  39) STACY ZARAKIOTIS  DIRECTOR	0. 1.00	X						0.		0.	
											***
									***************************************		
1b Sub-total	ection A .	 		 	 	 	<b>▲ ▲</b>	0.	\$100,000	o.f	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler.  1 The second of the organization of the organiz	er, directo	r, or	tru <i>lividu</i>	iste ual	e, I	key e	mp	oloyee, or highest	compens	sated	Yes N
4 For any individual listed on line 1a, is the sorganization and related organizations greindividual	eater than	\$15 • • • •	0,0 • •	00? · ·	lt •	"Yes		complete Schedu	le J for	such 	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo Section B. Independent Contractors											5 2
Complete this table for your five highest com- compensation from the organization. Report of year.											
(A) Name and business add	Iress							(B) Description of se	rvices	C	(C) Compensation
2 Total number of independent contractors (in more than \$100,000 in compensation from the				ited	d to	thos	e li	isted above) who	received		

# Part VIII Statement of Revenue

		Check if Schedule O contains a respor	nse or note to an	y line in this Part \	///		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
के के	1a	Federated campaigns 1a	108,215.				
Contributions, Giffs, Grants and Other Similar Amounts	b	Membership dues 1b	350,753.				
۵ٌڲ	C		1,143,540.				
ffs r A	d						
હ≅	e	Government grants (contributions) 1e	1,512,540.				
S.E.	f		• • • • • • • • • • • • • • • • • • • •				
er iji		and similar amounts not included above . 1f	4,771,323.				
혈축	ا ا	Noncash contributions included in	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
돌	5	lines 1a-1f 1g	<b>s</b>				
ဒိုင်	h	Total. Add lines 1a-1f		7,886,371.			
	<u> </u>		Business Code				
e	2a	PROGRAM SERVICE REVENUE	624100	2,078,420.	2,078,420.		
`Ž.							
Program Service Revenue	b						
E S	C		·····				
20	d						
5	e						
	f g	All other program service revenue Total, Add lines 2a-2f	<b>b</b>	2,078,420.		<del></del>	
		Investment income (including dividends,		2/0/0/1201			
	3	, =	•	180,857.			180,857.
	١.	other similar amounts)		0.			100,037.
	5	Income from investment of tax-exempt bond		0.			
	٦	Royalties	(ii) Personal	0.			
			(1.7.4 0.0011.01				
	6a	Gross rents 6a					
	Ь	Less: rental expenses 6b					
	C	Rental income or (loss) 6c					
	_d	Net rental income or (loss)		0.			
	7a	Grood amount from	(ii) Other				
		sales of assets					
		other than inventory 7a 8,701,574.					
E	b	Less: cost or other basis					
Ver		and sales expenses <b>7b</b> 7,561,711.					
ther Revenue	С	Gain or (loss) 7c 1,139,863.					1 100 000
声	d	Net gain or (loss)		1,139,863.			1,139,863.
뜛	8a	Gross income from fundraising					
		events (not including \$1,143,540.		A.A.			
		of contributions reported on line		1 1 1			
		1c). See Part IV, line 18 8a	47,000.	1			
	b	Less: direct expenses 8b	258,795.				
	С	Net income or (loss) from fundraising events.	· · · · · · <b>·</b>	-211,795.			-211,795.
	9a	Gross income from gaming activities. See Part IV, line 19 9a	0.				
	b	Less: direct expenses 9b	0.				
	C	Net income or (loss) from gaming activities.	▶	0.			
	10a	Gross sales of inventory, less returns and allowances	0.				
	b	Less: cost of goods sold	o.				
	C	Net income or (loss) from sales of inventory	▶	0.			
S			Business Code				
Miscellaneous Revenue	11a	MISCELLANEOUS	900099	52,006.			52,006.
ank	ь						
eve	c						
SE	d	All other revenue					
2	е	Total. Add lines 11a-11d	<b>&gt;</b>	52,006.			
	12	Total revenue. See instructions	1	11,125,722.	2,078,420.		1,160,931.
JSA 0E105	1 1 000						Form <b>990</b> (2020)
AE 100	10	68NT V01B 11/19/2021 2:25:2	6 PM V 20-	-7.6F	1181832		

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response	onse or note to any line	in this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	155,763.	155,763.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,				
	trustees, and key employees	703,257.	161,142.	440,609.	101,506.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	2,780,871.	2,510,888.	138,568.	131,415.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	107,225.	90,459.	8,233.	8,533.
9	Other employee benefits	266,000.	187,982.	59,829.	18,189.
10	Payroll taxes	241,031.	195,808.	29,509.	15,714.
11					
a	Management	0.			
	Legal	44,163.		44,163.	
	Accounting	39,520.		39,520.	
	Lobbying	0.			
	Professional fundraising services. See Part IV, line 17,	0.			
	Investment management fees	64,156.		64,156.	
	Other. (If line 11g amount exceeds 10% of line 25, column				
-	(A) amount, list line 11g expenses on Schedule O.)	399,719.	210,650.	41,205.	147,864.
12	Advertising and promotion	55,587.	8,816.	19,073.	27,698.
13	Office expenses	511,566.	466,123.	30,092.	15,351.
14	Information technology	0.			
15	Royalties	0.			
16	Occupancy	745,293.	661,769.	28,116.	55,408.
17	Travel	35,476.	28,605.	6,785.	86.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	16,134.	13,566.	814.	1,754.
	Interest	0.			
21	Payments to affiliates	0.			
22	Depreciation, depletion, and amortization	317,444.	280,581.	13,214.	23,649.
23	Insurance	93,704.	77,939.	8,881.	6,884.
	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If	Anni Anni Anni Anni Anni Anni Anni Anni			
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
	MISCELLANEOUS	64,384.	18,410.	43,425.	2,549.
b		, , , , , , ,		-,	
					**************************************
0		·····			·
d					
	All other expenses Add lines 1 through 34e	6,641,293.	5,068,501.	1,016,192.	556,600.
	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the	5,011,255.	3,000,001.		
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)	0.			
		J.			Form <b>990</b> (2020)

		(A) Beginning of year		(B) End of year
T	1 Cash - non-interest-bearing	1,920,175.	1	2,236,049
	2 Savings and temporary cash investments	1,243,235.	2	260,118
1	3 Pledges and grants receivable, net	0.	3	0
	4 Accounts receivable, net	151,133.	4	2,311,297
1	5 Loans and other receivables from any current or former officer, director,	•		
	trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	0.	5	0
1	5 Loans and other receivables from other disqualified persons (as defined			
	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0
١,	Notes and loans receivable, net	0.	7	0
		0.	8	0
1 :		119,092.	9	114,806.
1	Prepaid expenses and deferred charges	110,002.	9	114,000.
110	Da Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D			
		4,895,320.	40.	4,799,001.
١.,	b Less: accumulated depreciation	7,893,507.		12,243,409.
11	· · ·			
12		0.	12	0
13		0.	13	
14		0.	• • • •	0
15		0.		0
16	MAINT.	16,222,462.		21,964,680.
17	· · · · · · · · · · · · · · · · · · ·	863,573.	17	516,175
18	· ·	0.	18	0
19		214,895.	19	892,609.
20		0.	20	0
21		0.	21	0
22				
	trustee, key employee, creator or founder, substantial contributor, or 35%			
22	controlled entity or family member of any of these persons	0.		0
23		0.	23	0 .
24	Unsecured notes and loans payable to unrelated third parties	760,000.	24	719,860.
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24). Complete Part X			
	of Schedule D	0.	25	0
26	Total liabilities. Add lines 17 through 25	1,838,468.	26	2,128,644.
	Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	13,533,994.	27	16,287,541.
28	Net assets with donor restrictions	850,000.	28	3,548,495.
29 30 31 32	Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.			
29			29	
30			30	
31			31	
32	<del>-</del> '	14,383,994.	32	19,836,036.
	.	,000,001.	JZ	

Page 12 Form 990 (2020) **Reconciliation of Net Assets** Part XI Check if Schedule O contains a response or note to any line in this Part XI . . . . . . . . . . . . 11,125,722. 6,641,293. 2 4,484,429. Revenue less expenses. Subtract line 2 from line 1........... 3 3 14,383,994. Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) . . . . . 4 4 967,613. 5 5 0. 6 6 Ō. 7 7 0. 8 8 0. 9 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 19,836,036. 10 Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII...... Yes No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Х 2a 2a Were the organization's financial statements compiled or reviewed by an independent accountant?...... If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Consolidated basis ∃ Both consolidated and separate basis Separate basis Х 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of 2c Х the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . If the organization changed either its oversight process or selection process during the tax year, explain on

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits...

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#### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ➤ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

I W	CA	GREENWICH, CONNE	CIICUI, INC.				06-06469	92
Pa	rt I	Reason for Public	Charity Status. (All	organizations must	complet	te this p	art.) See instructions	3.
The	org	anization is not a privat	e foundation because	it is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of	of churches, or associa	ation of churches desc	ribed in s	ection 1	70(b)(1)(A)(i).	
2		A school described in	section 170(b)(1)(A)(ii	i). (Attach Schedule E	(Form 99	90 or 990	)-EZ).)	
3								
4			•	-				(iii). Enter the
	ш		-					(· · /· · · · · · · · · · · · · · · · ·
5				a college or universit	v owned	d or ope	rated by a governme	ntal unit described in
•		rganization is not a private foundation because it is: (For lines 1 through 12, check only one box.)  A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).  A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)  A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).  A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)  A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)  A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)  An agricultural research organization described in section 170(b)(1)(A)(xi) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:  An organization that normally receives (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3 % of its support from gross investment income and unrelated business taxable income (less section 511 (ax) from businesses acquired by the organization of acquired exclusively to test for public seles section 510(a)(4).  An organization organizated and operated exclusively to test for public safety. See section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization(s), typically by giving t						
6	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)  A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).  A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)  A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)  A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)  An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:  X An organization that normally receives (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization fire June 30, 1975. See section 509(a)(2). (Complete Part III.)  An organization organizated and operated exclusively to test for public safety. See section 509(a)(4).  An organization organizated and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organizat							
7								om the general public
•	L	· · · · · · · · · · · · · · · · · · ·	<del>-</del>		ppon in	J u go	voimional and or in	on the general passe
8				•	Part II \			
9		_	•				Lin conjunction with a	land-grant college
3	اا	· · ·	_			-	•	_
		='	and-grant college or a	griculture (see matruo	.юпај. Е	into into i	name, oky, and state of	the conege of
10	ſΫ́		ormally receives (1) m	ore than 22112 % of ite	eupport	from co	atributione membereh	in fees and arose
10	<u></u>	receipts from activities	related to its exempt	functions, subject to c	ertain ex	ceptions	s: and (2) no more than	1 331/3 % of its
		support from gross inv	restment income and u	unrelated business tax	able inco	ome (less	s section 511 tax) from	businesses
11								
12		•	•		_			arm out the numoses
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b		··· • •	•	•		with its	supported organization	on(s), by having
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		<del>-</del>		<del>-</del>				gpp
c	[		=""		ited in ci	onnectio	n with, and functional	lv integrated with.
Ť								.,
d		<del></del>		•				ted organization(s)
_		* -						· · · · · · · · · · · · · · · · · · ·
			tructions). You must c		-			
e		-, · ·	organization received					l. Type III
-			d, or Type III non-fund					
f	En	ter the number of supp						
g	Pro	ovide the following infor	mation about the supp	orted organization(s).				
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
				(described on lines 1-10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)
				25010 (002 motions))	Yes	No	madadana,	,,,,,,,,,,
/ A \								
(A)								
(B)								
		- MANAGES						
(C)								
/		ACCOUNTY OF THE STATE OF THE ST						
(D)								
(E)								
Tate	21			1	1			

Pa	Support Schedule for Orga (Complete only if you checked Part III. If the organization fails	ed the box on	line 5, 7, or 8	of Part I or if t	he organization	on failed to qua	
Sec	tion A. Public Support	<del></del>					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")				and the same of th		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						T CALL MAN TO THE TANK THE TAN
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4						
	tion B. Total Support		<u> </u>				i
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4	(a) 2010	(6) 2017	(0) 2010	(u) 2013	(6) 2020	(1) 10tai
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10		<u> </u>		<u> </u>		<u> </u>
12	Gross receipts from related activities, etc. (s	see instructions) .		<i></i>	<i></i>	12	
13	First 5 years. If the Form 990 is for organization, check this box and stop here						
Sec	tion C. Computation of Public Sup					<del></del>	
14	Public support percentage for 2020 (li	•			•		<u>%</u>
15	Public support percentage from 2019						%
16a	331/3% support test - 2020. If the or	-					
_	box and stop here. The organization q						
Ь	331/3% support test - 2019. If the org	•					
4-	this box and stop here. The organizati	-		_			
17a	10%-facts-and-circumstances test - 2	_					
	10% or more, and if the organization Part VI how the organization meets					-	-
	organization			_	•		
h	10%-facts-and-circumstances test - 2						
b	15 is 10% or more, and if the organization		•				
	in Part VI how the organization meet						
	organization						
18	Private foundation. If the organization						
•	instructions						
							990 or 990-EZ) 2020

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Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support					`	
	ndar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")	2,835,133.	2,988,920.	3,589,214.	3,547,757.	7,886,371.	20,847,395.
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	3,483,685.	3,650,539.	3,313,412.	2,620,674.	2,078,420.	15,146,730.
3	Gross receipts from activities that are not an		***************************************		···········	, ,	· · · · ·
•	unrelated trade or business under section 513 .						0.
4	Tax revenues levied for the						
-7	organization's benefit and either paid to						
	or expended on its behalf						0.
_	The value of services or facilities						
5							
	furnished by a governmental unit to the						
	organization without charge	5 310 310	6 600 450	6 000 606	6 160 471	0.054.701	0.
6	Total. Add lines 1 through 5	6,318,818.	6,639,459.	6,902,626.	6,168,431.	9,964,791.	35,994,125.
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons	131,128.	363,248.	283,082.	310,615.	1,551,417.	2,639,490.
Ь	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						0.
C	Add lines 7a and 7b	131,128.	363,248.	283,082.	310,615.	1,551,417.	2,639,490.
8	Public support. (Subtract line 7c from						
_	líne 6.)						33,354,635.
	tion B. Total Support	<del></del>					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6	6,318,818.	6,639,459.	6,902,626.	6,168,431.	9,964,791.	35,994,125.
10 a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties, and income from similar						
	sources	242,769.	253,320.	220,622.	222,656.	180,857.	1,120,224.
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						0.
C	Add lines 10a and 10b	242,769.	253,320.	220,622.	222,656.	180,857.	1,120,224.
11	Net income from unrelated business	-				-	
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						0.
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.) ATCH 1	120,483.	132,941.	136,335.	87,566.	52,006.	529,331.
13	Total support. (Add lines 9, 10c, 11,		ļ				
	and 12.)	6,682,070.	7,025,720.	7,259,583.	6,478,653.	10,197,654.	37,643,680.
14	First 5 years. If the Form 990 is for	the organization	n's first, second	l, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)
	organization, check this box and stop here.						▶
Sec	tion C. Computation of Public Supp	ort Percenta	ge				
15	Public support percentage for 2020 (line 8,	column (f), divide	ed by line 13, colun	nn (f))		15	88.61%
16	Public support percentage from 2019 Sche	dule A, Part III, lin	e 15			16	91.90%
Sec	tion D. Computation of Investment						
17	Investment income percentage for 2020 (lin			3. column (f))		17	2.98%
18	Investment income percentage from 2019 S	•	•	. ,,,, -		18	3.49%
	331/3% support tests - 2020. If the or						
	17 is not more than 331/3%, check this						
h	331/3% support tests - 2019. If the orga	· ·	=	· ·			
	line 18 is not more than 331/3 % check						

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2020

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section	A. All	Sup	porting	g Or	ganizations

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported 2 organization was described in section 509(a)(1) or (2). 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below. За b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3c 4a Was any supported organization not organized in the United States ("foreign supported organization")? If 4a "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion 4b despite being controlled or supervised by or in connection with its supported organizations. c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). 5a b Type I or Type II only. Was any added or substituted supported organization part of a class already 5b designated in the organization's organizing document? 5c c Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. 6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). 7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? 8 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ). 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. 9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which 9b the supporting organization had an interest? If "Yes," provide detail in Part VI. c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit 9с from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below. 10a

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

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10b

determine whether the organization had excess business holdings.)

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Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	11a		
h	A family member of a person described in line 11a above?	11a		
	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	110		
·	detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations	,		L
-			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part</b> VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			<u></u>
		***	Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			<del></del>
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of		Yes	No
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.			
C4:		3		
	on E. Type III Functionally Integrated Supporting Organizations	441	1	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	trucu	ons).	
a b	The organization satisfied the Activities rest. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr	uction	s).
			Yes	
2	Activities Test. Answer lines 2a and 2b below.			***************************************
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations, Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

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Page 6	
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Part VI). See	
through E.	
B) Current Year	
(optional)	
B) Current Year	
(optional)	
(optional)	
·	

				ū
	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nization	S	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust or	Nov. 20, 1970 ( <i>expla</i>	in in <b>Part VI</b> ). See
	instructions. All other Type III non-functionally integrated supporting organi	izations r	nust complete Section	ns A through E.
Se	ction A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
_2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
_7	Other expenses (see instructions)	7		
_8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Se	ction B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
Ŀ	Average monthly cash balances	1b		
_	Fair market value of other non-exempt-use assets	1c		
C	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):	1e		
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		·····
-6		6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Se	ction C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
_	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
-	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ly integra	ted Type III supporting	g organization

Schedule A (Form 990 or 990-EZ) 2020

	lle A (Form 990 or 990-EZ) 2020				Page <b>7</b>
Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	tions (continued)		
Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish ex			1	
2	Amounts paid to perform activity that directly furthers exer	mpt purposes of support	ed		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organi	zations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - p	rovide details in <b>Part VI</b> )		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which	the organization is resp	onsive		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	ıs	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020				
	(reasonable cause required - explain in Part VI). See				
	instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from				
	Section D, line 7: \$				
а	Applied to underdistributions of prior years				
ь	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:	***************************************			
а	Excess from 2016				THE TAXABLE PARTY OF THE PARTY
b	Excess from 2017	W			
C	Excess from 2018				

Schedule A (Form 990 or 990-EZ) 2020

d Excess from 2019....

e Excess from 2020....

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

				A	TTACHMENT 1					
SCHEDULE A, PART III - OTHER INCOME										
DESCRIPTION	2016	2017	2018	2019	2020	TOTAL				
OTHER	120,483.	132,941.	136,335.	87,566.	52,006.	529,331.				
TOTALS	120,483.	132,941.	136,335.	87,566.	52,006.	529,331.				

#### Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2020

Employer identification number

YWCA GREENWICH, CO	NNECTICUT, INC.	06-0646992
Organization type (check o	ne):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a pr	rivate foundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private	e foundation
	501(c)(3) taxable private foundation	
Note: Only a section 501(c) instructions.	is covered by the <b>General Rule</b> or a <b>Special Rule.</b> (7), (8), or (10) organization can check boxes for both the General Rul	le and a Special Rule. See
General Rule		
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, y or property) from any one contributor. Complete Parts I and II. See in contributions.	
Special Rules		
regulations under 13, 16a, or 16b, a	on described in section 501(c)(3) filing Form 990 or 990-EZ that met sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Found that received from any one contributor, during the year, total contributor amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ,	orm 990 or 990-EZ), Part II, line tributions of the greater of (1)
contributor, durin literary, or educat	on described in section 501(c)(7), (8), or (10) filing Form 990 or 990- g the year, total contributions of more than \$1,000 exclusively for religional purposes, or for the prevention of cruelty to children or animals. b) instead of the contributor name and address), II, and III.	gious, charitable, scientific,
contributor, during contributions total during the year fo General Rule app	on described in section 501(c)(7), (8), or (10) filing Form 990 or 990-g the year, contributions exclusively for religious, charitable, etc., purpled more than \$1,000. If this box is checked, enter here the total contran exclusively religious, charitable, etc., purpose. Don't complete an eles to this organization because it received nonexclusively religious, or more during the year	poses, but no such tributions that were received ny of the parts unless the charitable, etc., contributions
Caution: An organization the	at isn't covered by the General Rule and/or the Special Rules doesn't	t file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

#### SCHEDULE D (Form 990)

### **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2020

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

06-0646992 YWCA GREENWICH, CONNECTICUT, INC. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds Total number at end of year . . . . . . . . . . . . 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) . . . Aggregate value at end of year...... 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . . . . . Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b Number of conservation easements on a certified historic structure included in (a) . . . . . Number of conservation easements included in (c) acquired after 7/25/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ \_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: 

Schedule D (Form 990) 2020 Page 2

Pa	rt III Organizations Maintain	ing Collections of	Art, Historical Tre	easures, or	Other	Similar Assets (d	ontinued)	
3	Using the organization's acquisition	on, accession, and o	other records, chec	k any of the	e followi	ing that make sigr	nificant use	of its
	collection items (check all that app	ıly):						
а	Public exhibition		d Loan	or exchange	progran	n		
b	Scholarly research		e Other					
C	Preservation for future gene	rations						
4	Provide a description of the orga	nization's collections	and explain how	they further	the org	janization's exemp	t purpose in	Part
	XIII.							
5	During the year, did the organization					_		_
	assets to be sold to raise funds rati		ined as part of the	organization	's collec	tion?	Yes	No
	Escrow and Custodial A Complete if the organiza 990, Part X, line 21.	ation answered "Ye					nt on Form	
1a	Is the organization an agent, trus	tee, custodian or o	ther intermediary for	or contribut	ions or	other assets not _		
	included on Form 990, Part X?						Yes	No
b	If "Yes," explain the arrangement i	n Part XIII and comp	lete the following tal	ble:				
						Amount		
C	Beginning balance			1c	<u> </u>			
d	Additions during the year							
е	Distributions during the year			<del></del>				
f	Ending balance						1 ::: 1	
2a	Did the organization include an am					• •	Yes  _	No
	If "Yes," explain the arrangement i	n Part XIII. Check he	ere if the explanation	has been p	rovided c	on Part XIII		
	rt V Endowment Funds.  Complete if the organization	stion answered "Ve	o" on Form OOO i	Part IV lina	10			
	Complete it the organiza		<u>_</u>	(c) Two year		(d) Three years back	(e) Four years	
		(a) Current year 850,000.	(b) Prior year 850,000.		,000.	850,000.		, 000
1 a	Beginning of year balance	9,276,672.	830,000.	830	,000.	830,000.	030	, 000.
b	Contributions	5,270,072.						
C	Net investment earnings, gains,	2,280,893.	22,847.	64	,415.	65,960.	86	,698.
	and losses	2,200,000.	22,047.	0-2	, 410.	03,300.	00	, 000.
d	Grants or scholarships					<del></del>		
6	Other expenditures for facilities		16,887.	58	,504.	60,175.	80	,751.
_	and programs	64,157.	5,960.		,911.	5,785.		,947
	Administrative expenses	12,343,408.	850,000.		,000.	850,000.		,000.
9	End of year balance			J				
2	Provide the estimated percentage Board designated or quasi-endown	of the current year e	end balance (line 1g. %	column (a))	neid as:			
b	Permanent endowment > 10.1		_ 70					
	Term endowment ▶	%						
·	The percentages on lines 2a, 2b, a	· ′ °	00%					
3a	Are there endowment funds not in			are held an	d admini	istered for the		
	organization by:						Yes	No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	Х
b	If "Yes" on line 3a(ii), are the relate						3b	
4	Describe in Part XIII the intended u	•	*					
Pa	Land, Buildings, and Equ	uipment.						_
	Complete if the organization of property							)
	Describition of higherty	(a) Cost or (invest		or other basis ther)		umulated (d eciation	) Book value	
1a	Land			118,982.			418,	982.
b	Buildings		9,8	351,535.	5,72	25,952.	4,125,	583.
C	Leasehold improvements							
d	Equipment							
e	Other			575,840.		21,404.	254,	
	I. Add lines 1a through 1e. (Column	(d) must equal Form	990. Part X. colum	n (B), line 10	(c.)		4,799,	001.

Schedule D (Form 990) 2020

Part VII	Investments - Other Securities.		D + 11 / 11   0   E   000	D 136 11 40
	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11b. See Form 990,	Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuati Cost or end-of-year mark	
(1) Financia	Il derivatives			
(2) Closely	held equity interests			
(3) Other	· ·			
(A)				
(B)				
(C)		***************************************		
(D)				····
(E)				
(F)				
(G)				
(H)				
	(b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related.  Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11c. See Form 990,	Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuati	
			Cost or end-of-year mark	et value
(1)				
(2)				
(3)	MANAGE THE TAIL			
(4)				
(5)	****			****
(6)	· ··			•
(7)				<del>,</del>
(8)				
(9)	(b) must equal Form 990, Part X, col. (B) line 13.) .			
Part IX	Other Assets.			
FAILIA	Complete if the organization answered	"Yes" on Form 990	Part IV line 11d See Form 990	Part X line 15
		scription	, 1 4.111, 11110 114. 000 1 01111 000,	(b) Book value
(1)	(4) 50	oor paor		(D) DOON YOUR
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)		•		
(9)				
Total. (Colu	mn (b) must equal Form 990, Part X, col. (B) li	ine 15.)		
Part X	Other Liabilities. Complete if the organization answered line 25.	"Yes" on Form 990	, Part IV, line 11e or 11f. See Forr	m 990, Part X,
1,	(a) Descrip	tion of liability		(b) Book value
(1) Federa	al income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 25.)	<del> </del>	<b>&gt;</b>	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

JSA 0E1270 1.000 1068NT V01B 11/19/2021 2:25:26 PM V 20-7.6F

Schedule D (Form 990) 2020

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per R Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	eturn.	
1	Total revenue, gains, and other support per audited financial statements	1	11,873,416
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
- а	Net unrealized gains (losses) on investments	513.	
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1		10,905,803
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 64,		
b	Other (Describe in Part XIII.)	763.	
C	Add lines 4a and 4b		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		11,125,722
Part 2	Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	Return.	
1	Total expenses and losses per audited financial statements	1	6,421,374
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	<u>2e</u>	
3	Subtract line 2e from line 1	3	6,421,374
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	mivestificate expenses not included our rottle oso, rate vill, ille rotata a same	156.	
	Other (Describe in Part XIII.)	<del></del> j	010 010
	Add lines 4a and 4b		
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	6,641,293
	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional i PAGE 5	VINITED AND THE SECOND AND THE SECOND AND THE SECOND ASSESSMENT AND THE SECOND ASSESSMENT ASSESSMEN	
			***************************************
<del></del>			
		····	·

#### Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

YWCA'S ENDOWMENT CONSISTS OF FIVE INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES. THE INCOME FROM THESE ASSETS CAN BE USED TO SUPPORT RACIAL JUSTICE, WOMEN'S ECONOMIC ADVANCEMENT, DOMESTIC ABUSE SERVICES AND MAKING THE BUILDING HANDICAPPED ACCESSIBLE. IN JUNE 2021, THE BOARD OF DIRECTORS OF YWCA DESIGNATED ASSETS TO BE INVESTED AS A QUASI-ENDOWMENT. YWCA HAS A SPENDING POLICY OF APPROPRIATING FOR EXPENDITURES EACH YEAR A PERCENTAGE OF ITS INVESTMENTS' AVERAGE FAIR VALUE OVER THE PRIOR TWELVE QUARTERS THROUGH MARCH 31 OF THE PRECEDING YEAR IN WHICH EXPENDITURE IS PLANNED. IN ADDITION, THE OVERALL SPENDING POLICY ALSO ALLOWS FOR THE FUNDING OF CAPITAL EXPENDITURES IN-EXCESS OF DEPRECIATION AND FUNDING OTHER SPECIAL ACTIVITIES THAT MAY ARISE. THE BOARD OF DIRECTORS APPROVES THE PLANNED SPENDING POLICY AMOUNTS EACH YEAR DURING ITS APPROVAL OF THE UPCOMING BUDGET.

SCHEDULE D, PART X, LINE 2

ASC 740 FOOTNOTE

MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

PART XI, LINE 4B

FINANCIAL AID: \$155,763

#### Part XIII Supplemental Information (continued)

PART XII, LINE 4B

FINANCIAL AID: \$155,763

#### **SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

#### Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Inspection

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Employer identification number Name of the organization YWCA GREENWICH, CONNECTICUT, INC. 06-0646992 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. e X Solicitation of non-government grants Х Mail solicitations а Х f Solicitation of government grants Internet and email solicitations b X X Special fundraising events Phone solicitations C X d In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes." list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (or retained by) (I) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity custody or control of or entity (fundraiser) from activity fundraiser listed in organization contributions? col. (i) Yes No 1 2 3 9 10 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

		e G (Form 990 or 990-EZ) 2020				Page 2
Pa	ırt					
		more than \$15,000 of fundre events with gross receipts gre		ions and gross incom	ie on Form 990-EZ	, lines 1 and 6b. List
	Γ	events with gloss receipts gre	(a) Event #1	(b) Event #2	(c) Other events	I
			OLD BAGS LUNCHE	WOMEN WHO INSP	(c) Other events	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
e				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Revenue	1	Gross receipts	724,643.	200,765.	265,132.	1,190,540
æ						
		Less: Contributions	707,543.	200,765.	235,232.	1,143,540
	3	Gross income (line 1 minus	17 100		29,900.	47 000
	ļ	line 2)	17,100.		29,900.	47,000
	4	Cash prizes				
	•	G. G. G. G. G. G. G. G. G. G. G. G. G. G				
	5	Noncash prizes				
Š						
nse	6	Rent/facility costs				
Direct Expenses	_	P I and baseness	14 071	202	25 265	40 717
ij	′	Food and beverages	14,271.	381.	35,065.	49,717
<u>9</u>	Я	Entertainment				
$\Box$						
	9	Other direct expenses	177,740.	19,943.	11,395.	209,078
	10	Direct expense summary. Add lin	es 4 through 9 in colu	mn (d)	▶	258,795
		Net income summary. Subtract li	ne 10 from line 3, colu	ımn (d)	<u> </u>	-211,795
Pa	ш	Gaming. Complete if the org \$15,000 on Form 990-EZ, lin		Yes" on Form 990, 1	-aπ IV, line 19, or	reported more than
<b>a</b>		V10,000 0111 01111 000 EE, 1111		(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
eke						
œ	1	Gross revenue				
m	_	Cook primes				
šë	Z	Cash prizes				
Expenses	3	Noncash prizes				
盃:	v	Nonocon prize of the transfer				
Direct	4	Rent/facility costs				
츱						
	5	Other direct expenses				
	_	Malauria an inhaw	Yes %	I — — — — — — — — — — — — — — — — — — —		
	6	Volunteer labor	No	No No	No	
	7	Direct expense summary. Add lin	es 2 through 5 in colu	mn (d)		
	•	bridge oxported dammary, rida ini	oo z anougn o ar oo.u	·····(u)		
	8	Net gaming income summary. Su	ubtract line 7 from line	1, column (d)		
9		Enter the state(s) in which the orgalis the organization licensed to con	anization conducts ga	ming activities:		
a		TERST BL. L. C.				. Yes No
b	,	If "No," explain:				
		AAL-POMMO				
10a	l	Were any of the organization's gaming	g licenses revoked, sus	pended, or terminated du	uring the tax year?	Yes No
Ł		If "Yes," explain:				

#### YWCA GREENWICH, CONNECTICUT, INC

Does the organization conduct gaming activities with nonmembers?  1 be the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  1 Indicate the percentage of gaming activity conducted in:  a The organization's facility  b An outside facility  13a  14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:  Name ▶  Address ▶  15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?  b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$  c If "Yes," enter name and address of the third party:  Name ▶  Address ▶  16 Gaming manager information:  Name ▶  Gaming manager compensation ▶ \$	Yes No		
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?	Yes No	I DOES THE OTIGENEAUOT CONDUCT DAINING SCHWILES WITH HORIZONDETS!	
formed to administer charitable gaming?  Indicate the percentage of gaming activity conducted in:  a The organization's facility	Yes No		
13 Indicate the percentage of gaming activity conducted in: a The organization's facility			
a The organization's facility			
b An outside facility	13a %		
Enter the name and address of the person who prepares the organization's gaming/special events books and records:  Name ▶			
records:  Name ▶  Address ▶  15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?  b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$  c If "Yes," enter name and address of the third party:  Name ▶  Address ▶  Gaming manager information:  Name ▶  Gaming manager compensation ▶ \$			
Address ▶  15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue?			
Does the organization have a contract with a third party from whom the organization receives gaming revenue?  b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$  c If "Yes," enter name and address of the third party:  Name ▶			
revenue?  b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$  c If "Yes," enter name and address of the third party:  Name ▶  Address ▶  Gaming manager information:  Name ▶  Gaming manager compensation ▶ \$		Address >	
Address ►  16 Gaming manager information:  Name ►  Gaming manager compensation ► \$	Yes No	revenue?	þ
16 Gaming manager information:  Name ▶  Gaming manager compensation ▶ \$		Name ▶	
Name ▶		Address ►	,
Gaming manager compensation ▶ \$		6 Gaming manager information:	6
Gaming manager compensation ▶ \$		Name ▶	
Description of services provided			
Deponduon di doi viuca di dviucu P		Description of services provided >	
Director/officer Employee Independent contractor			1
17 Mandatory distributions:		7 Mandatory distributions:	7
a is the organization required under state law to make charitable distributions from the gaming proceeds to_	ceeds to	a is the organization required under state law to make charitable distributions from the gaming	а
retain the state gaming license?	Yes No	retain the state gaming license?	
b Enter the amount of distributions required under state law to be distributed to other exempt organizations	nizations		
or spent in the organization's own exempt activities during the tax year 🕨 \$			
Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v		Part IV Supplemental Information. Provide the explanation required by Part I, line 2b, colu Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any actions (see instructions).	Part

Schedule G (Form 990 or 990-EZ) 2020

# SCHEDULE (Form 990)

# Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Pa ▶ Attach to Form 990.

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Open to Public Inspection 2020

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number 06-0646992 Part I General Information on Grants and Assistance CONNECTICUT, INC.

YWCA GREENWICH,

Department of the Treasury Internal Revenue Service Name of the organization

-	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	Г
	the selection criteria used to award the grants or assistance?	² ¬
~	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	
Pai	Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990,	990,
	Dort IV line 24 for sour recipions that received more than \$5,000. Dort II can be declined as seed in secular	

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and William Andrews	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule | (Form 990) 2020

Schedule I (Form 990) (2020)

Page 2

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 FINANCIAL AID	79.	155,763.			
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3					Parameter (Annual Parameter)
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7					Automotive control of the control of
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.	information re	equired in Part I,	line 2, Part III, c	olumn (b); and any o	ther additional
			, , , , , , , , , , , , , , , , , , ,		The state of the s

SCHEDULE I, PART I, LINE

YWCA GREENWICH AWARDS ASSISTANCE BASED ON FINANCIAL NEED. APPLICANTS

MUST PROVIDE PROPER DOCUMENTATION TO SUPPORT THEIR NEED. YMCA USES

FEDERAL GUIDELINES ON INCOME FOR THE LOCAL COMMUNITY.

#### **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

YWCA GREENWICH, CONNECTICUT, INC.

Employer identification number

06-0646992

Pari	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees	]		
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b		
2	explain	, s		
-	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the			
3	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
C	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		X
þ	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe	_		
_	in Part III	8		X_
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Schedule J (Form 990) 2020

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

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		(b) breakdown o	(b) breakdown of w-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(f) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable	ather deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
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PRESIDENT & CEO	€	.0	0	0				
JOHN STACK	8	174,150.	0.	0	8,108.	4,379.	186,637.	The second secon
2 CHIEF FINANCIAL OFFICER	€	0.	0	0			Annual phaseman in the entire in the entire in the feether was	
KATHLEEN SEIDEN	ε	149,900.	0	0	7,545.	14,402.	171,847.	
3CHIEF ADVANCEMENT OFFICER	€	0	0	0.				Communication of the Communica
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Schedule J (Form 990) 2020

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Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2020

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

YWCA GREENWICH, CONNECTICUT, INC.

Employer identification number 06-0646992

FORM 990, PART III, LINE 2
WOMEN'S ECONOMIC EMPOWERMENT AND LEADERSHIP AND RACIAL JUSTICE HAVE
BEEN COMBINED INTO CENTER FOR EQUITY AND JUSTICE.

FORM 990, PART III, LINE 3

AS A RESULT OF THE SPREAD OF THE SARS-COV-2 VIRUS AND THE INCIDENCE OF COVID-19, ECONOMIC UNCERTAINTIES NEGATIVELY AFFECTED THE FINANCIAL POSITION, RESULTS OF OPERATIONS AND CASH FLOWS OF THE YWCA. ALTHOUGH WE STAGED THE REOPENING OF OUR BUSINESS LINES DURING SUMMER 2020 AND INTO THE FALL, REVENUES REMAINED WEAKER DURING THE FISCAL YEAR DUE TO CONTINUED COVID-19 RESTRICTIONS AND CONCERNS. CERTAIN PROGRAMMING HAS NOT BEEN ABLE TO RESTART AND THOSE THAT HAVE RESTARTED ARE DOING SO WITH LOWER PARTICIPATION AND HIGHER COSTS. FUNDRAISING WAS A KEY FOCUS TO COVER ONGOING OPERATIONAL COSTS AND STRENGTHEN THE ORGANIZATION FOR FUTURE GROWTH AND SUSTAINABILITY. DURING THE FISCAL YEAR, THE YWCA EMBARKED ON A PRIVATE FUNDRAISING CAMPAIGN WHERE WE RECEIVED APPROXIMATELY \$4.2 MILLION IN PLEDGES. THE YWCA WAS ABLE TO OBTAIN A SECOND ROUND OF PAYCHECK PROTECTION PROGRAM (PPP) FUNDING IN THE AMOUNT OF \$719,860 AND THE FIRST ROUND OF PPP FUNDING IN THE AMOUNT OF \$750,000 WAS TOTALLY FORGIVEN.

FORM 990, PART VI, SECTION A, LINE 6

THE ASSOCIATION HAS ONE CLASS OF MEMBERS CALLED VOTING MEMBERS. ANY
PERSON WHO IDENTIFIES AS A WOMAN OR A GIRL (AT LEAST 15 AND OLDER)

Employer identification number 06-0646992

MAY JOIN THE ASSOCIATION AS A VOTING MEMBER.

FORM 990, PART VI, SECTION A, LINE 7A

ANNUALLY, ALL YWCA MEMBERS RECEIVE BALLOTS WITH THE NAMES OF THE

PEOPLE WHO HAVE BEEN NOMINATED TO BE YWCA BOARD MEMBERS BY THE YWCA

GOVERNANCE COMMITTEE. THOSE WHO ARE NOMINATED FOR A SECOND YWCA BOARD

TERM AND THOSE WHO HAVE BEEN NOMINATED TO JOIN THE YWCA GOVERNANCE

COMMITTEE ALSO ARE INCLUDED ON THE BALLOT. VOTING RESULTS ARE

ANNOUNCED AT THE ANNUAL MEMBERSHIP MEETING.

FORM 990, PART VI, SECTION A, LINE 7B

MEMBERSHIP MUST APPROVE AMENDMENTS TO BYLAWS THAT MIGHT IMPACT

AFFILIATION WITH YWCA USA; AMENDMENTS TO THE ARTICLES OF INCORPORATION;

AND THE MERGER OR DISSOLUTION OF THE ENTITY OR ANY REORGANIZATION THAT

MIGHT IMPACT AFFILIATION WITH YWCA USA.

FORM 990, PART VI, SECTION B, LINE 11B

THE FORM 990, EXCEPT FOR SCHEDULE B, IS PROVIDED TO THE FULL BOARD OF DIRECTORS. THE AUDIT COMMITTEE, THE EXECUTIVE COMMITTEE AND THE BOARD OF DIRECTORS REVIEW AND APPROVE THE FORM 990, EXCEPT SCHEDULE B. AFTER THESE STEPS, THE FORM 990 IS POSTED TO THE YWCA GREENWICH WEBSITE. SCHEDULE B OF THE FORM 990 HAS NOT BEEN SHARED WITH ANY OF THE COMMITTEES OF THE BOARD NOR THE FULL BOARD IN ORDER TO PROTECT DONOR ANONYMITY. SCHEDULE B IS REVIEWED BY SENIOR MANAGEMENT AND THE CHAIR OF THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C

THE YWCA REQUIRES THAT BOARD MEMBERS AND KEY STAFF DISCLOSE ANNUALLY THE

NAMES OF ORGANIZATIONS ON WHOSE BOARDS THEY SERVE, ALL KNOWN POTENTIAL CONFLICTS OF INTEREST, AND ANY ACTIVITY OR OUTSIDE INTEREST THAT MAY APPEAR TO CONFLICT WITH THE BEST INTEREST OF YWCA GREENWICH, INCLUDING INVOLVEMENT WITH A CURRENT OR POTENTIAL YWCA VENDOR, GRANTEE OR COMPETING ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 15A

THE PRESIDENT AND CEO'S COMPENSATION REVIEW WAS PERFORMED BY THE CHAIR

AND THE VICE CHAIR OF THE BOARD OF DIRECTORS AND APPROVED BY THE BOARD OF

DIRECTORS IN ACCORDANCE WITH THE WRITTEN EMPLOYMENT CONTRACT FOLLOWING

THE REBUTTABLE PRESUMPTION PROCEDURE AS DEFINED UNDER IRC SECTION 495B IN

THE WORDING. THE PROCESS INCLUDED INCORPORATING THE DATA FROM A CEO

COMPENSATION STUDY CONDUCTED IN 2021 BY AN INDEPENDENT COMPENSATION

CONSULTANT USING THE FORM 990'S OF OTHER ORGANIZATIONS, COMPENSATION

STUDIES, SURVEYS AND OTHER MARKET INFLUENCES. THE CEO'S REVIEW WAS LAST

PERFORMED IN JUNE 2021.

FORM 990, PART VI, SECTION B, LINE 15B

PRESIDENT AND CEO REVIEWS THE CHIEF FINANCIAL OFFICER'S AND CHIEF

ADVANCEMENT OFFICER'S PERFORMANCE ANNUALLY. AN INDEPENDENT COMPENSATION

CONSULTANT ALSO CONDUCTED A COMPENSATION STUDY FOR SENIOR MANAGEMENT AND

KEY EMPLOYEES DURING 2021. THE REVIEWS FOR THE CHIEF FINANCIAL OFFICER

AND CHIEF ADVANCEMENT OFFICER WERE LAST CONDUCTED IN JUNE 2021.

FORM 990, PART VI, SECTION C, LINE 19
THE YWCA MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND

Name of the organization
YWCA GREENWICH, CONNECTICUT, INC.

Employer identification number 06-0646992

FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. FINANCIAL

STATEMENTS ALSO APPEAR ON OUR WEBSITE.

ATTACHMENT 1

FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES

DESCRIPTION

GRANTS

EXPENSES

REVENUE

HEALTH AND FITNESS: YWCA'S FITNESS PROGRAMS

PROMOTE LIFE LONG HEALTH AND WELLNESS THROUGH

GROUP EXERCISE CLASSES, PERSONAL TRAINING, A

VARIETY OF YOUTH AND ADULT PROGRAMS SUCH AS

BASEBALL, GYMNASTICS, DANCE, PICKLEBALL,

BASKETBALL AND BADMINTON.

15,522.

780,664.

343,732.

CENTER FOR EQUITY AND JUSTICE: SIMILAR TO OTHER

YWCAS AROUND THE COUNTRY, THE CENTER FOR EQUITY

AND JUSTICE PROMOTES GENDER AND RACIAL EQUITY

WITH COMMUNITY EDUCATION; ORGANIZATIONAL AND

INDIVIDUAL TRAININGS; POLICY ADVOCACY; AND

SYSTEMS CHANGE INITIATIVES. COMMUNITY EDUCATION

FEATURES A SERIES OF PANEL DISCUSSIONS ON

CONTEMPORARY TOPICS THAT ILLUMINATE GENDER

OR RACIAL DISPARITIES AND EXPLORE SOLUTIONS.

OUR TRAINING AND CONSULTING WORK BUILDS

UNDERSTANDING AND CAPACITY TO PROMOTE

ANTIRACISM AND GENDER JUSTICE. OUR POLICY

ADVOCACY PROMOTES COLLABORATION AND POLICY

CHANGES WITHIN IRS LIMITS FOR 501(C)(3)

ORGANIZATIONS, AND OUR SYSTEMS CHANGE WORK

SEEKS TO ADDRESS SYSTEMS AND STRUCTURES

Schedule O (Form 990 or 990-EZ) 2020 Page 2 Name of the organization Employer identification number YWCA GREENWICH, CONNECTICUT, INC. 06-0646992 ATTACHMENT 1 (CONT'D) FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION GRANTS EXPENSES REVENUE THAT CREATE CHRONIC DISPARITIES FOR CERTAIN POPULATIONS AND GENDERS. 230,826. 6,000.

ATTACHMENT 2

1,011,490.

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

TOTALS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

SERVICE MANAGEMENT GROUP, LLC 25 CONTROLS DRIVE SHELTON, CT 06484 CLEANING SERVICES

15,522.

261,178.

349,732.